



Budget 15

Historical Budget
Comparisons

APPROVED BUDGET COMPARISON DETAIL

	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget	2015 Budget	Net Change 2010 to 2015	% change
REVENUES								
Levies	(10,557,928)	(10,357,150)	(10,695,174)	(11,302,834)	(11,106,447)	(10,340,222)	217,706	-2%
Provincial Grants & Subsidies	(192,714,737)	(130,356,573)	(132,147,759)	(130,153,823)	(120,162,028)	(121,783,469)	70,931,268	-37%
Federal Grants & Subsidies	(634,540)	(1,084,134)	(1,011,299)	(837,210)	(1,151,252)	(950,656)	(316,116)	50%
User Fees	(89,047,066)	(91,367,012)	(96,691,566)	(101,182,230)	(105,206,702)	(106,164,563)	(17,117,497)	19%
Licensing & Lease Revenues	(3,742,347)	(3,762,647)	(3,710,737)	(4,311,796)	(4,766,673)	(4,852,508)	(1,110,161)	30%
Investment Earnings	(8,704,880)	(9,165,417)	(9,862,872)	(10,212,379)	(10,402,914)	(10,740,516)	(2,035,636)	23%
Contr from Reserve and Capital	(6,548,235)	(7,929,584)	(6,642,985)	(5,321,539)	(6,436,649)	(12,816,906)	(6,268,671)	96%
Other Revenues	(12,446,135)	(12,671,707)	(12,685,458)	(14,110,661)	(14,095,530)	(15,449,409)	(3,003,274)	24%
	(324,395,868)	(266,694,224)	(273,447,850)	(277,432,472)	(273,328,195)	(283,098,249)	41,297,619	-13%
EXPENSES								
Salaries & Benefits	192,350,504	205,365,890	214,161,395	221,020,606	224,686,008	230,923,038	38,572,534	20%
Materials - Operating Expenses	43,264,627	42,975,118	41,856,817	42,083,613	46,743,583	46,812,384	3,547,757	8%
Energy Costs	18,433,037	18,806,014	20,193,635	19,272,332	19,872,076	19,669,279	1,236,242	7%
Rent and Financial Expenses	979,569	1,082,484	966,889	892,113	1,235,370	866,333	(113,236)	-1%
Purchased/Contract Services	152,284,494	93,470,135	92,988,248	94,379,474	90,033,865	95,559,345	(56,725,149)	-37%
Debt Repayment	5,709,805	5,522,317	5,371,760	5,514,266	5,966,801	10,421,135	4,711,330	83%
Prof Development & Training	1,676,309	1,524,406	1,639,914	1,640,754	1,663,090	1,616,279	(60,030)	-4%
Grants - Transfer Payments	43,830,147	40,498,029	42,041,541	40,991,298	36,700,694	36,943,877	(6,886,270)	-16%
Contr to Reserve and Capital	60,108,193	63,480,947	69,205,015	75,064,539	77,257,319	71,857,109	11,748,916	20%
Internal Recoveries	(562,012)	(858,864)	(1,082,816)	(1,084,827)	(352,987)	(380,402)	181,610	-32%
	518,074,673	471,866,476	487,342,398	499,774,168	503,805,819	514,288,377	(3,786,296)	-1%
NET LEVY	193,678,805	205,172,252	213,894,548	222,341,696	230,477,624	231,190,128	37,511,323	19%

Note: During 2014, the City restructured some general ledger accounts to conform with Ministry financial information return (FIR) reporting requirements and therefore the above account categories have been restated for comparability.

HISTORICAL VARIANCES

Major Variance Analysis (changes greater than \$1 Million since 2010):

Revenues:

Overall, budgeted revenues, other than taxation have decreased by \$41 Million or 13% since 2010. The major variances are as follows:

1. Provincial Grants & Subsidies have a budgeted decrease of \$71 Million or 37% since 2010. The majority of the decrease is as a result of the Provincial uploading of the Ontario Disability Support Program in 2011, and was offset by a reduction in expenditures.
2. User Fees have increased by approximately \$17 Million or 19% since 2010. A general user fee rate increase of 3% in accordance with user fee by-law was processed each year. This revenue category includes increases of approximately \$11 Million for water and wastewater user fees, and any new user fees added with approval of Council since 2010.
3. Licensing & Lease Revenues have increased \$1 Million or 30% since 2010 which is primarily a result of increased lease revenue for 199 Larch Street.
4. Investment Earnings has increased \$2 Million or 23% since 2010, which is primarily an increase in interest earned on the City's investment portfolio as well as interest on tax arrears.
5. Contribution from Reserves has increased \$6 Million, which is a result of the 2015 approved budget option to draw funds from reserve to achieve a zero percent tax levy increase.
6. Other Revenues have a budgeted increase of \$3 Million or 24% since 2010 which is primarily increases in environmental services (Waste Diversion Ontario), land reclamation revenues, and the 2015 approved budget option target for increased advertising and sale of surplus properties revenues.

Expenses:

Overall the base budgeted expenditures have decreased by \$4 Million or 1% since 2010. The major variances are as follows:

1. Salaries & Benefits have increased by approximately \$38 Million or 20%. The increase is mainly due to changes in staffing levels, and increases in contractual obligations for wages and benefits.
2. Materials - Operating Expenses have increased by \$3 Million or 7% since 2010. This category includes office expense, insurance, property taxes, telephones, sand, salt and gravel and other general expenses.
3. Energy Costs have increased by \$1 Million or 7% since 2010 as a result of commodity price increases.
4. Purchased/Contract Services have decreased of approximately \$57 Million or 36% since 2010. The majority of the decrease is as a result of the Provincial uploading of the Ontario Disability Support Program in 2011 and was offset by a reduction in Provincial grants.
5. Debt Repayment have increased \$5 Million or 83% since 2010, which is a combination of an increase in internal and external debt financing charges, including debt payments for 1160 Lorne Street and the Biosolids facility.
6. Grants - Transfer Payments have decreased \$7 Million or 16% as a result of decreases over the years to Ontario Work recipients due to reduced caseloads as well as fluctuations of payments to affordable housing projects.
7. Contribution to Reserves and Capital have increased \$12 Million or 20% since 2010. This is attributable to the increases to the capital envelopes in accordance with the capital policy, long term financial plans and inflationary increases on contributions to reserve and reserve funds.